



G L E N D O W E R

GG-25-RFQ-2084
Request for Qualifications

**Project Architect for the Redevelopment of
George Crawford Manor**

Issue Date: November 10, 2025

**Shenae Draughn
President**

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Part I. Solicitation Information

A. Description of Services

The Glendower Group, Inc. ("Glendower/Developer"), pursuant to a Memorandum of Agreement (MOA) with the Housing Authority of the City of New Haven d/b/a Elm City Communities ("ECC/Owner"), is seeking Qualifications from qualified architectural firms to provide professional design services for the substantial rehabilitation of George Crawford Manor ("Project") located at 90 Park Street, New Haven, CT. The Project was built in 1962 and contains 109 units.

The Project is listed on the National Register; therefore, all rehabilitation work must comply with the Secretary of the Interior's Standards for Rehabilitation, and that reviews and approvals be obtained through both the Connecticut State Historic Office (SHPO) and the National Park Service (NPS). The selected Architect will work with Glendower's historical consultant to develop design and specifications that conform to these requirements.

B. Important Due Dates/ Locations/ Time

Schedule	
Event	Date
RFQ Issued	November 10, 2025, at 3:00PM
Pre-Proposal Conference	November 20, 2025, at 1:00PM
Questions Due	November 24, 2025, at 3:00PM
Proposals Submittal Deadline	December 8 ,2025 at 3:00PM

A Pre-Proposal Conference is scheduled for November 20, 2025, at 1:00 p.m. ONLY via conference call. Link is attached as a separate document in Cobblestone. Attendance is not mandatory, but it is strongly recommended.

All questions concerning this RFQ must be submitted in writing no later than November 24, 2025 at 3:00 p.m. EST using the Glendower's Collaboration Portal website:

<https://newhavenhousing.cobblestonesystems.com/gateway>. In order to submit questions, you must register as an Interested Respondent.

Once the question period has ended, all responses to questions will be posted as an addendum and posted on Glendower's Collaboration Portal website:

<https://newhavenhousing.cobblestonesystems.com/gateway>. All Addenda's must be acknowledged with a signature and timely submitted as part of this solicitation. Bids will be rejected if the addendum is not timely submitted as stated.

C. Preparation of Submission:

Respondent must submit ONE complete file and must be uploaded via Glendower's Collaboration Portal website:

<https://newhavenhousing.cobblestonesystems.com/gateway>.

Caution: Late Proposal submission will be handled in accordance with the provisions contained in HUD Form HUD 5369-B Titled "LATE SUBMISSIONS, MODIFICATIONS, AND WITHDRAWALS OF OFFERS".

Persons wishing to receive copies via overnight delivery are responsible for making all arrangements and paying related costs. All cost related to the preparation of this RFQ and any related activities are the responsibility of the Offeror. Glendower does not assume any liability for any cost incurred by the Offeror throughout the entire selection process.

All proposals submitted must conform to the requirements specified in the Instructions to Offerors, General Contract Conditions, and any/all other requirements contained herein, all of which form a part of the Request for Proposals by reference.

Glendower reserves the right to postpone or cancel this RFQ, to reject, in whole or in part, any and all proposals, to re-advertise for new proposals, and/or to not award any agreement pursuant to the RFQ requirements if Glendower deems it's in their best interest to do so. Glendower further reserves the right to waive any minor informality, or the failure of any bidder to comply there with, if it is in the public interest to do so.

Glendower will reject the proposal of any bidder who is suspended and/or debarred by HUD from providing services to public housing authorities and reserves the right to reject the proposal of any who has previously failed to perform any contract properly for Glendower, or any instrumentality thereof.

Glendower retains the right to negotiate bid prices with the lowest bidder.

In order to maintain a fair and impartial competitive process, Glendower will answer questions only in response to written questions received within the specified time frame. Glendower will not have private communication with the prospective Proposers regarding the solicitation during the solicitation period, which solicitation period ends after issuance of a Notice of Award or other termination of the solicitation. The written questions will be the only opportunity for Proposers to ask questions as to form and content. Please respect this policy and do not attempt to query Glendower personnel or members of its Board of Directors or its staff regarding this RFQ except through written questions submitted in the manner and within the time frame indicated in Part 1-B.

Part II. Bid Protest

Disagreements over the award of a Glendower contract, referred to as protests, may occasionally arise between the PHA and an offeror. Usually, the protestor asserts that he/she should have received the contract award and alleges that Glendower did not conduct the competition appropriately. (Note: While protests are commonly referred to as bid protests, any type of contract award, including small purchase, competitive proposal, or sealed bid, may be protested by an unsuccessful offeror.) Glendower, in accordance with sound business judgment, is responsible for the settlement of protests arising from the procurement process.

1. **Designation of Protest Officials.** The Contracting Officer shall be responsible for the receipt of any form bid protest in writing and with conducting the initial bid protest hearing. Bid protest must be submitted within ten (10) days of the award of contract by Glendower.

The Contracting Officer shall render an impartial decision regarding any bid protest.

2. **Appeal of Initial Bid Protest Decision.** If the Contracting Officer denies the bid offeror's bid protest, the protestor must request an appeal of said finding in writing no later than ten (10) days of the date of receipt of the decision of the Contracting Officer. The appeal hearing will be conducted by no less than two (2) members of the Board of Commissioners (i.e., the Service Committee or the Planning and Development Committee). The request for an appeal hearing shall be directed to the Contracting Officer.
3. **Requirements for Written Protests.** Protestors shall submit a bid protest in writing to the Contracting Officer within ten (10) days of the award of the subject contract by Glendower to the following address. **Protest against terms of the solicitation must be made prior to the due date of solicitation.**

Contracting Officer
360 Orange Street
3rd Floor
New Haven, CT 06511

The bid protest must clearly state the basis for the protest. Protests should include, at a minimum, the following information:

- a. Name, address, and phone number(s) of the protestor;
- b. Solicitation number and project title;
- c. A detailed statement of the basis for the protest;
- d. Supporting evidence or documents to substantiate any arguments; and

e. The form of relief requested (e.g., reconsideration of their offer).

4. **Submission Time Period.** Generally, the offeror shall submit bid protest no later than ten (10) days of date the award of subject contract is made by the Board of Commissioners. **Protests against the terms of a solicitation should be considered late if submitted after the due date for offers.**

5. **Time Period for Formal Protest Hearing.** The Contracting Officer, or his/her designee, shall conduct a protest hearing, if the written request warrants within ten (10) calendar days of receipt of the writing request by the protestor. The Contracting Officer may deem, based upon the evidence presented by the protestor, that a hearing is not warranted, and that an unbiased and impartial initial decision can be rendered without the need of a face to face hearing.

6. **Remedial Action.** If a protest is decided in favor of the protestor, Glendower may consider, inter alia, the following remedies:

If the contract has not been awarded, the Glendower may cancel or revise the solicitation or proposed contract award, or

If the contract has been awarded, the contract may be terminated for convenience and awarded to the protestor, or the procurement may be canceled and offers re-solicited.

7. **Emergencies or Unusual and Compelling Circumstances.** Glendower may allow a contract to remain in place despite a successful protest in cases of emergency or unusual or compelling need for the supplies or services. However, if the Glendower determines, based on compelling circumstances such as an emergency or serious disruption of its operations, that termination or re-solicitation would not be in the best interest of Glendower, then Glendower may allow the award to stand and pay the successful protestor costs associated with preparing the bid along with the cost of filing and pursuing the protest and other damages determined.

8. **Denials.** Glendower shall notify the protestor in writing of its decision and state the basis for the denial. The notification shall apprise the protestor of any appeal rights in accordance with our protest procedures.

9. **Appeal Procedures.** As stated above, appeal of the Contracting Officer's initial decision shall be heard by no fewer than two members of the Board of Commissioners (i.e., the Service Committee or the Planning and Development Committee). The request for an appeal must be made in writing as stated above and must include, but not be limited to:

1. A statement of the factual and legal grounds on which reversal or modification of the decision is deemed warranted, specifying any errors of law made or information not previously considered.

2. **Documentation.** The Contracting Officer shall fully document the protest decision in writing in the contract file. Documentation shall include but not be limited to:
 1. A copy of the subject solicitation and supporting documentation, including the copy of the advertisement of the bid.
 2. A copy of the protestor's written protest.
 3. A copy of the written finding of the Contracting Officer and that of any appeal officer(s).
 4. Copy of documentation used by Glendower to make its decisions that was protested by the protester.
3. **Informal Resolution Processes.** Protestors may request an informal review of their protest either in writing or by phone.

EQUAL EMPLOYMENT OPPORTUNITIES REQUIREMENTS

All Equal Employment Opportunities including Section 3 (EEO) forms are provided in this package. The contractor/vendor must review all EEO forms, complete and submit the required EEO forms at the time of submission of bid or proposal. Bids/Contracts at all dollar values are subject to Section 3/MBE/WBE requirements.

After a Contract has been awarded, the contractor must attend a mandatory meeting with Glendower's Director of Procurement. If there are any questions regarding the completion of the EEO forms please contact the Director of Procurement, at 203-498-8800 ext. 1200.

Staff is available at 360 Orange Street, 3rd floor, to assist persons with disabilities. The TTY/TDD number is (203) 497-8434. Glendower is an equal opportunity housing agency. THE GLENDOWER GROUP, INC.

By: **Shenae Draughn**
Shenae Draughn
President

Date: 11/7/2025 9:10:46 AM

Part III. Index of Submittal Documents

The INDEX OF SUBMITTAL DOCUMENTS shown below is provided to assist all Offerors in correctly preparing and submitting a responsive RFQ Glendower in accordance with the requirements of the above RFQ. The Index contains a list of all required submittal items.

Please review this index and submit all documents that are checked “**REQUIRED SUBMITTAL**” with your proposal. Documents that are checked “**SIGNATURE REQUIRED**” must be properly executed. Documents that are checked “**NOTARY/CORPORATE SEAL REQUIRED**” must be notarized and/or have the Bidder’s corporate seal affixed.

Please view/ download the below listed documents from:

<https://newhavenhousing.cobblestonesystems.com/gateway/DocumentLibrary.aspx>

INDEX OF SUBMITTAL DOCUMENTS				
DOCUMENT	REQUIRED SUBMITTAL	SIGNATURE REQUIRED	NOTARY/ CORPORATE SEAL REQUIRED	FOR YOUR REVIEW
ALL PROJECTS				
Submission According to Part V- Request for Proposals	X	X		
Required Acknowledgements and Certifications as listed below:				
Cover Sheet <i>(Attached)</i>	X			
HUD-5369 – B – Instructions to Offerors				X
HUD-2530 – Previous Participation	X	X		
HUD-5369 – C – Certifications and Representations of Offerors	X	X		
Reference and Past Performance Form	X			
Acknowledgement of Addenda Form	X	X		
Section 3 Contractor Guide 2021				X
Contractor Highlight Section 3				X
MBE and WBE Contract Compliance Form	X	X		
Section 3 Economic Opportunity Plan-Solicitation		X		
Section 3 Other Economic Opportunity Plan-Solicitation				
Glendower's Insurance Requirements				X
Glendower Section 3 Clause				X
Glendower Bid Conditions for Equal Opportunity in Employment				X
General Conditions for Non- Construction- HUD 5370-C				X
HUD Form 50071- Certification of Payments to Influence Federal Transactions	X	X		
Non-Collusive Affidavit	X	X	X	

Part IV. Scope of Services

Architectural Services Crawford Historic Redevelopment Project

A. Introduction and Project Overview

Elm City Communities/The Glendower Group is seeking the services of a qualified Architectural/engineering firm to serve as the Project Architect for the Rehabilitation of George Crawford Manor ("Project") located at 90 Park Street, New Haven, CT. The Project was built in 1962 and Contains 109 units.

The project is listed on the National Register; therefore, all rehabilitation work must comply with the Secretary of the Interiors Standards for Rehabilitation, and that reviews and approvals be obtained through both the Connecticut State Historic Office (SHPO) and the National Park Services (NPS). The selected Architect will work with Glendower's historical consultant to develop design and specifications that conform to these requirements.

B. Minimum Qualifications

- The prime architectural firm must be legally authorized to conduct business in the State of Connecticut.
- The firm must have served as lead architect for at least two historic redevelopment projects within the past seven (7) years of comparable size and scope (i.e., minimum 200 residential units or equivalent to 109).
- The firm must document experience with the State Historic Preservation Office (SHPO).
- The Firm must demonstrate success on projects involving Federal Historic Properties and Historic Tax Credits.
- The Firm must be knowledgeable of and provide documentation demonstrating successful compliance with the CHFA Design and Construction Guidelines

Failure to demonstrate compliance with the minimum qualifications listed above will result in automatic disqualification. Firms must include documentation in their submission affirming these qualifications.

Scope of Services

The selected architect will be responsible for leading the Redevelopment of George Crawford Manor in collaboration with Elm City Communities, community stakeholders, and other consultants.

A. *The Architect will be responsible for:*

1. Preparing Schematic Design

- Design Development & Construction Documents

2. Coordinating with Glendower's Historical Consultant to Ensure Compliance with CHFA and Historic Tax Credit Guidelines

3. Preparing all submission materials for SHPO and NPS Historic Tax Credit Approvals. Including Part 1, Part 2, and Part 3 applications

4. Coordinating with SHPO/NPS during construction to ensure compliance, including submission of amendments

5. Providing Construction Administration services including:

- Participation in pre-construction conferences
- Review of contractor submittals and shop drawings
- Regular site visits and progress inspections
- Preparation of field reports
- Review and certification of payment applications.
- Oversight of punch list completion and final closeout documentation

6. Deliverables:

- Firm to provide Architectural Drawings consistent with Historic Tax Credit (HTC) Part II Application requirements.

7. Selection Process

This procurement is being conducted in accordance with HUD procurement regulation (24CFR 85.36/2 CFR 200.317-326 and HUD Handbook 7460.8 REV-2).

Part V. REQUEST FOR PROPOSALS STATEMENTS

Contents of Proposals

Respondents should letter and number responses exactly as the questions are presented herein.

Interested Respondents are invited to submit RFP that contain the following information:

1. Introduction (transmittal letter)
2. Background and Experience
3. Specialized Knowledge
4. Personnel/Professional Qualifications

1. Introduction (transmittal letter)

By signing the letter, the Respondent certifies that the signatory is authorized to bind the

Respondent. The RFQ response should include:

- a. A brief statement of the Respondent's understanding of the scope of the work to be performed.
- b. A confirmation that the Respondent meets the appropriate state licensing requirements to practice in the State of Connecticut;
- c. A confirmation that the Respondent has not had a record of substandard work within the last five years;
- d. A confirmation that the Respondent has not engaged in any unethical practices within the last five years;
- e. A confirmation that, if awarded the contract, the Respondent acknowledges its complete responsibility for the entire contract, including payment of any and all charges resulting from the contract;
- f. Any other information that the Respondent feels appropriate;
- g. The signature of an individual who is authorized to provide information of this nature in the name of the Respondent submitting the RFQ

2. Background and Experience

Respondents should:

- a. Describe Respondent's firm by providing its full legal name, date of establishment, type of entity and business expertise, short history, current ownership structure and any recent or materially significant proposed change in ownership.
- b. Describe any prior engagements in which Respondent's firm assisted a governmental entity in dealings with HUD-Assisted projects and/or any other projects in similar size and scale to this project. Respondent should include all examples of work on similar projects as described in Part One. Respondent should provide a list of completed Housing Authority or other government funded projects, and/or similar projects. Preference is for the types of projects similar to those described in Part One. (For example; if the RFQ is for drainage projects it is not necessary or of only of secondary importance to provide information on how many sewer or water ECC projects Respondent has performed.) Respondent should provide the names, phone numbers, and emails of contact persons in the organizations for whom any projects referenced in this section were conducted. Respondent should include written references (letters or forms are acceptable) from previous clients attesting to the quality of work and compliance with performance schedules Respondent cites in this section.
- c. Describe the firm's workload and current capacity to accomplish the work in the required time
- d. Describe any issue the characteristics of which would be uniquely relevant in evaluating the experience of Respondent's firm to handle the proposed project(s).
- e. Describe Respondent's firm's presence in and commitment to Connecticut and whether all related services described above can be completed by in house staff or will need to rely on third parties.
- f. Provide current information on professional errors and omissions coverage carried by Respondent's firm, including amount of coverage.

- g. Provide evidence of adequate financial stability through certified financial statements, including a balance sheet and income statement. The state reserves the right to request any additional information to assure itself of a Respondent's financial status.

3. Specialized Knowledge

Respondents should:

- a. Describe their knowledge and experience in the particular types of projects described in Part One.
- b. Describe their knowledge of HUD's requirements for the Choice Neighborhood Grant Program. Describe their knowledge of ECC.
- c. Describe their knowledge of geothermal experience.

4. Personnel/Professional Qualifications

Respondents should:

- a. Identify staff members (as applicable), in the job classifications of (1) Principal in Charge, (2) Project Engineer, (3) Senior Engineer, (4) Mid-level Engineer, (5) Junior Engineer (6) Surveyor, (7) Engineer interns (8) Senior CAD technician, (9) CAD technician, and (10) Engineering technician; who would be assigned to act for Respondent's firm in key management and field positions providing the services described in Part One: Scope of Services, and the functions to be performed by each.
- b. Include resumes or curriculum vitae of each such staff member designated above, including name, position, telephone number, fax number, email address, education, and years and type of experience. Describe, for each such person, the projects relevant to Glendower or Elm City Communities projects on which they have worked. Provide the names, telephone numbers, and email addresses of contact persons with the firms or organizations with whom these staff members worked on Glendower or Elm City Communities projects and/or HUD CNI projects.
- c. Estimate the number of persons to be assigned to this project, indicating the number working in Connecticut and the number working elsewhere.

5. Documentation of Past Experience

The submission should include information pertaining to the Site Civil Engineer's experience working on similar projects (no more than four) in the past five years. For each project, the summary should include the project client and contact information, a description of the firm's role in the project, project budget and timeframe (planning stage only), a summary of design objectives addressed by the project.

6. Firm's Approach to Conduction of Scope of Work

Describe the firm's approach to successful completing the scope of work outlined in this RFP including how the firm will ensure coordinating between the firm's scope of work

and that of all other members of the Owner's development team and the firm's methodology for scheduling and tracking progress.

7. Sample of Relevant Material

Submit samples of any/all charts, documents, forms, etc. that your organization will utilize to perform the required services contained herein.

8. Relevant and Past Experience

Offeror(s) must complete Glendower's Reference and Past Performance Form

9. Employment and Contracting Action Plan

Offeror(s) should review Glendower's Bid Conditions for Equal Opportunity in Employment, Section 3 Clause (Qualification Information),(Equal Employment Opportunity) and 21 (Training and Employment Opportunities for Residents in the Project Area) of HUD Form HUD-5370-C (General Conditions for Non-Construction Contracts

10. Required Certifications

All certifications and other required documents shown on the "Index of Submittal Documents Required for RFQs" must be prepared and submitted with Offeror's proposal for the proposal to be considered responsive to the Glendower's Request for Qualifications (RFQ)/Solicitation requirements. The minimum amount of time that Offeror's proposal must remain valid is ONE HUNDRED AND TWENTY (120) calendar days from the proposal submittal date.

11. Mandatory Clauses

HUD FORM HUD-5370-C (General Conditions for Non-Construction Contracts) and Glendower's Supplemental Conditions to HUD Form HUD-5370-C include all clauses mandated by 24 CFR 85.36.

12. Organization Documents

Submit copies of any incorporation documents and bylaws, including (if applicable) documentation of non-profit status and certificate of legal existence for the current year.

Part VI. Evaluation Criteria and Selection Procedures

1. *Proposal Evaluation/Contract Award*

HUD permits Public Housing Authorities (PHAs) to utilize a two-step procurement process, known as "two-step sealed bidding," to acquire goods and services efficiently when specifications are not fully defined. This method combines the benefits of sealed bidding with the flexibility of negotiated proposals.

Step 1: Technical Proposal Submission and Evaluation

In the first step, PHAs solicit technical proposals without pricing information. These proposals are evaluated based on predetermined criteria to assess their acceptability. This stage focuses solely on the technical aspects, allowing for clarification and discussions to ensure mutual understanding of the requirements.

The contracting officer shall establish a time period for evaluating technical proposals. The period may vary with the complexity and number of proposals involved. However, the evaluation should be completed quickly.

1. Evaluations shall be based on the criteria in the request for proposals but not consideration of responsibility. Proposals, shall be categorized as-

(i) Acceptable;

(ii) Reasonably susceptible of being made acceptable; or

(iii) Unacceptable.

2. Any proposal which modifies or fails to conform to the essential requirements or specifications of, the request for technical proposals shall be considered nonresponsive and categorized as unacceptable.

3. The contracting officer may proceed directly with step two if there are sufficient acceptable proposals to ensure adequate price competition under step two, and if further time, effort and delay to make additional proposals acceptable and thereby increase competition would not be in the Owner's interest. If this is not the case, the contracting officer shall request bidders whose proposals may be made acceptable to submit additional clarifying or supplementing information. The contracting office shall identify the nature of the deficiencies in the proposal, or the nature of the additional information required. The contracting officer may also arrange discussions for this purpose. No proposal shall be discussed with any offeror other than the submitter

Step 2: Submission of Sealed Price Bids

After evaluating the technical proposals, PHAs invite only those whose technical submissions were deemed acceptable to submit sealed price bids. These bids are

opened and evaluated in accordance with standard sealed bidding procedures, ensuring that the contract is awarded to the lowest responsive and responsible bidder.

2. Evaluation Criteria

The evaluation criteria to which each Offeror's submitted proposal will be reviewed, ranked, and scored is as follows. The following scoring matrix will be used by the Selection Committee to evaluate and rank responses to the RFQ. Each proposal has a maximum total possible score of **100 points**.

1. Demonstrated Successful Experience of Offeror and Development Team with Historic Redevelopment Projects in the past 10 years. **(30 Points Maximum)**
2. Demonstrated Successful Experience of Offeror's Key Principles with Historical Redevelopment Project in past 10 years **(25 Points Maximum)**
3. Demonstrated Successful Experience of Offeror with CHFA or CT DOH redevelopment Projects in the past 10 years. **(15 Points Maximum)**
4. Capacity to Perform Required Services within timelines. **(10 Points Maximum)**
5. Quality of Responsiveness of Methodology to Carryout Scope of Work. **(15 Points Maximum)**

Additional points:

1. **Section 3/WBE/MBE:** plan in terms of the documentation of the Offeror's effort to maximize the opportunities for these businesses and for minority and women and Section 3 employees. **(5 Points Maximum)**

Proposals will be reviewed by an Evaluation Committee and in accordance with Glendower's Procurement Procedures.

For the purpose of conducting negotiations, proposals will be initially classed as:

- Acceptable (within range of 70-105 points),
- Potentially acceptable (within range of 60-69 points) or
- Unacceptable (within range of 0-59 points).

Proposals determined by Glendower 's Contracting Officer to be either acceptable or potentially acceptable and that have a reasonable chance of resulting in a contract award considering their technical evaluation results and their proposed costs will be included in the competitive range. Proposals deemed acceptable or potentially acceptable will be invited for an interview.

Once Glendower has completed the review process, Glendower will enter negotiations with the highest ranked firm selected by the evaluation criteria, with the intention of reaching a best and final offer on a fair and reasonable rate schedule for professional services. If an agreement cannot be reached, Glendower will terminate negotiations with that firm and will proceed to the next-highest ranked firm until rates determined to be fair and reasonable to both parties are obtained. Please note that if negotiations

are terminated with a firm, Glendower may not go back to that firm for any additional negotiations – even if the next lower ranked respondent is higher in price.

Glendower will award a contract resulting from this solicitation to the responsible offeror whose offer conforming to the solicitation will be most advantageous to Glendower, cost or price and other factors, specified elsewhere in this solicitation, considered.

Glendower may

1. Reject any or all offers if such actions are in Glendower's interest,
2. Accept other than the lowest offer,
3. Waive informalities and minor irregularities in offers received, and
4. Award more than one contract for all or part of the requirements stated.

If this solicitation is a request for Qualifications (RFQ), Glendower may award a contract based on initial offers received, without discussion. There, each initial offer should contain the offerors best terms from a cost or price and technical standpoint.

All Offeror(s) must disclose any conflicts of interest, e.g., family member on Glendower staff or a resident of public housing or Section 8 (Housing Choice Voucher) in the City of New Haven.

Respondents are strongly encouraged to use the checklist below to ensure their submission is complete. Failure to include any required items from the submittal documents and the checklist below may result in disqualification.

- ☐ Standard Form (SF) 330 – Architect-Engineer Qualifications, fully completed
- ☐ Methodology for Providing Services (not to exceed 4 pages)
- ☐ Examples of at least two comparable projects (with client references)
- ☐ Proof of Licensure in the State of Connecticut
- ☐ List of Subconsultants (with qualifications and roles on the SF 330 Form)
- ☐ Section 3 and MBE/WBE Participation Plan

- ☐ HUD Form 5369-C – Certifications and Representations of Offerors, Non-Construction Contract

- ☐ Glendower Affidavit of Non-Collusion – Executed and notarized



G L E N D O W E R

Request for Qualifications

GG-25-RFQ-2084

Architectural Services for the Redevelopment of George Crawford Manor

Company Name: _____

Address: _____

City, State & Zip Code: _____

Telephone: _____

Fax Number: _____

Contact Person Name: _____

Email Address: _____

Date Submitted: _____

**Shenae Draughn
President**